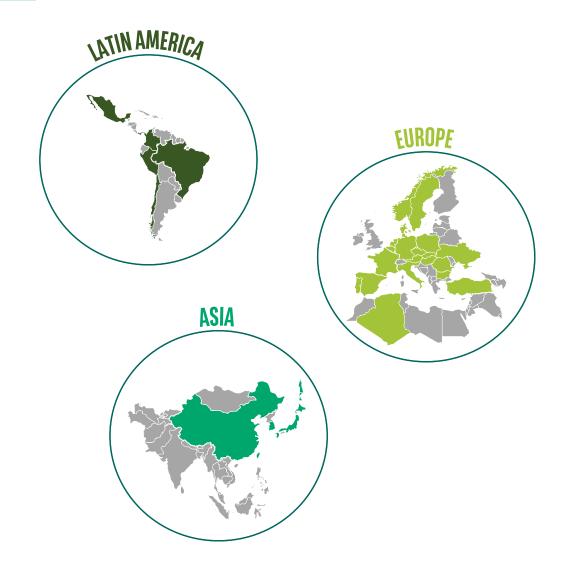


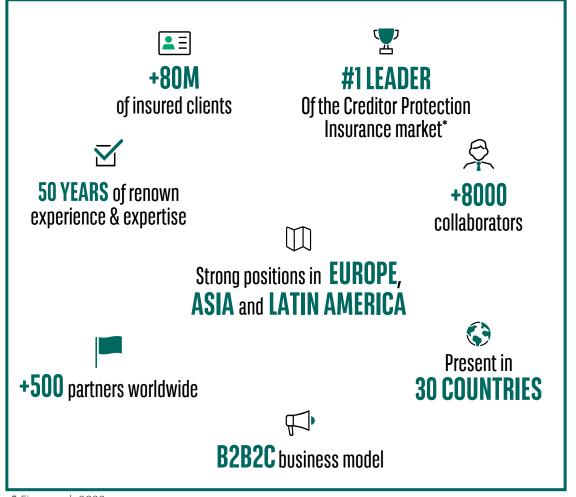


The insurer for a changing world

BNP PARIBAS CARDIF, A LEADER IN INSURANCE PARTNERSHIPS



KEY FIGURES OF BNP PARIBAS CARDIF



^{*} Finaccord, 2023

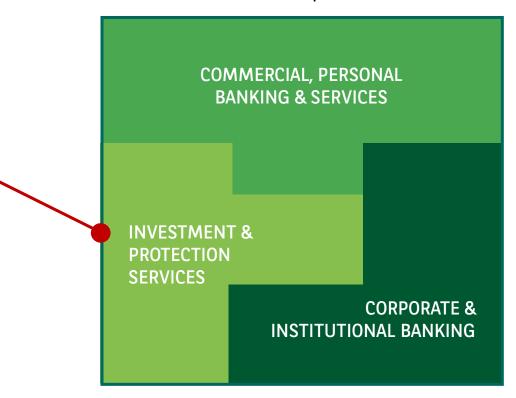


BNP PARIBAS CARDIF, THE INSURANCE SUBSIDIARY OF BNP PARIBAS

BNP Paribas Cardif belongs to the Investment & Protection Services pole of BNP Paribas

BNP Paribas Cardif

BNP Paribas Asset Management BNP Paribas Wealth Management BNP Paribas Real Estate



A DIVERSIFIED AND INTEGRATED MODEL



OUR MISSION: TO MAKE INSURANCE MORE ACCESSIBLE

THE MISSION OF BNP PARIBAS CARDIF



WE MAKE INSURANCE MORE INCLUSIVE



WE MAKE INSURANCE EASIER TO UNDERSTAND



WE MAKE INSURANCE EASIER
TO SUBSCRIBE AND USE

OUR INSURANCE SOLUTIONS ARE DESIGNED TO FIT CUSTOMERS' NEEDS AND LIFESTYLE



- Creditor protection for mortgage loans
- Personal accident
- Home insurance



- Hospitalization
- Critical illness (such as female cancer)
- Health
- Travel insurance
- Pets insurance

MOBILITY

- Motor insurance
- Creditor protection for car loans
- GAP (financial loss)
- Motor extended warranty
- Leave your keys
- Smart repair
- Continue driving
- Accident protection
- Prepaid maintenance
- Reliability index
- Travel insurance



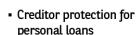


- Life insurance: endowment, life annuities, unit-linked
- Pension funds
- Education
- Corporate savings

EMPLOYEMENT

- Creditor protection
- Payment instrument protection
- Budget & income protection
- Unemployment protection, including services to improve employability





- Account protection
- Budget protection
- Payment instrument protection
- Extended warranty
- Theft & damage for digital devices
- Cyber protection

- Our savings and protection solutions are designed to accompany our clients at every stage of their life. The insurance solutions of BNP Paribas Cardif help clients achieve their projects and prepare for the future, thanks to specific products tailored to their needs.
- Our product and service offers are marketed through partner distributors such as banks and credit institutions, automobile manufacturers, telecommunication companies, mass retailers and a network of asset managers and brokers.



GROSS WRITTEN PREMIUMS

€30.3 BN in 2023

+2% in comparison to 2022*

NET RESULT BEFORE TAX

€1.4 Bn in 2023

+4% in comparison to 2022**

ASSETS UNDER MANAGEMENT

€255 Bn in 2023

+4% in comparison to 2022**

^{**} Change at historical scope and exchange rates



^{*} Change at exchange rates

OUR VALUE PROPOSITION: A SET OF SOLUTIONS DESIGNED FOR OUR PARTNERS AND THEIR CLIENTS

Simple, accessible and high value products

In Brazil, CPI terms & conditions reduced from 20 to 14 pages, while exclusions dropped from 49 to 14.

An omni-channel experience for customers

In France, we provide 100% digital B2B & B2C customer experience on home insurance with a quote in less than 2 minutes

Providing customer care

In Colombia +90% of unemployment and temporary disability coverage claims are approved instantly thanks to AI.

Brand protection and value for partners

In Chile, timeframe was reduced from several day to 10 minutes thanks to an Al-based service, leading to an NPS of 100

Enhance our partners' value proposition

In Asia, our in-house digital platform offers seamless functionalities and enhances our partners' business capabilities.

Solutions to grow our partners' revenues

In Peru, we offer clients the most fitting solutions thanks to automated and monitored sales calls analysis, enabling a misselling reduction of 16%

Plug & play and customizable integrations

In the Czech Republic, we deployed our claim process directly into our partners online environment thanks to an API.

Industrialized partner reporting

In Poland, we provide our partners with a detailed, automated and Al-based dashboard to enable faster business decisions.



At BNP Paribas Cardif, we accompany our partners to develop:

- Their growth thanks to the development of the insurance business and the training of their salesforce
- Their transformation by anticipating trends and integrating innovations impacting the insurance area
- Their clients' loyalty thanks to an intuitive and a fully digital experience

... with solutions designed to place sustainability and positive impact at the core of their business strategy.



THE POSITIVE IMPACT WE WISH TO HAVE ON SOCIETY

AS AN INVESTOR

A responsible investment strategy to combine financial and extrafinancial performance

PURSUING OUR LONGSTANDING COMMITMENT TO POSITIVE IMPACT INVESTMENTS

- Commitment to allocate €1bn in average per year to positive impact investments by 2025.
- €1.7bn positive impact investments ¹ achieved in 2023 ², which corresponds to an average of €1.8bn per year since 2019.
- At the end of 2023, in France, 42% of the unitslinked have received a sustainable label from outside independent organisations.
- Coal exit timeline by 2030 (OECD) and 2040 (world).

AS AN INSURER

A value proposition to generate a sustainable growth

BEING A TRUSTED INSURER BY OUR PARTNERS AND THEIR CUSTOMERS BY BEING MORE

- **INCLUSIVE,** by expanding the risks we cover and making our contracts more understandable.
- **SUSTAINABLE,** by accompanying our partners in redesigning positively their offers and fueling their own ESG strategy.
- **PROTECTIVE,** through our high standards of business conduct, ecosystems of services and prevention programs.

AS A COMPANY

A governance to engage with all stakeholders

PURSUING ESG OBJECTIVES FOR THE BENEFIT OF ALL OUR STAKEHOLDERS

- Promotion of diversity, equity and inclusion within the company and favour daily engagement (1MH2Help solidarity program; responsible funds – corporate savings).
- Reinforcement of the employability and expertise of our employees.
- Promotion of sustainable IT and energy sobriety plan.
- Global support of research on obesity/overweight and support prevention activities led by NGOs.
- Support of research on rare diseases to better understand those and cover them more efficiently.



AN EXECUTIVE COMMITTEE COMMITTED TO THE TRANSFORMATION OF THE COMPANY





FABRICE BAGNE











Deputy Chief Executive Officer, France, Italy, Luxembourg

STANISLAS CHEVALET Deputy Chief Executive Officer, Transformation & Development

OLIVIER HÉREIL Deputy Chief Executive Officer, Asset Management

ERIC MARCHANDISE Deputy Chief Executive Officer, Finance

MICHAEL NGUYEN Deputy Chief Executive Officer, Efficiency, Technology, Operations

CHRYSTELLE RENAUD Deputy Chief Executive Officer General Secretary



VIVIEN BERBIGIER Chief Value Proposition Officer



CHARLOTTE CHEVALIER Chief Executive Officer of EMEA (Europe, Middle-East, Africa)



ALESSANDRO DEODATO Chief Executive Officer of Italy



NATHALIE DORÉ Chief Impact & Innovation Officer



CHRISTIAN GIBOT Chief Financial Actuary, Capital & Modelling Officer



CARINE LAURU Chief Communications Officer



Chief Human Resources Officer



CHRISTOPHE MOREAU Chief Compliance Officer



Chief Executive Officer of Asia



MURIELLE PURON CHAMBORD Chief Sponsor Key Project



MURIEL THIBAUD Chief Risk Officer



FRANCISCO VALENZUELA Chief Executive Officer of Latin America